

## Results

### Statistical Assumption Tests

The dependent variable (i.e., productivity) was continuous. The visual inspection of the productivity boxplot showed that there were two extreme scores, which were subsequently removed. The Shapiro-Wilk statistic was non-significant which indicated that the productivity scores were normally distributed,  $p^1 = .253^2$ . The inspection of skewness and kurtosis  $z$ -scores of the productivity distribution also showed that the assumption of normality was met,  $z_s = .52$  and  $z_k = .89^3$ .

Further, the Levene's test of equality of variance revealed that the assumption of homogeneity was violated,  $p = .007$ . However, given the moderate and approximately equal sample size in each group, ANOVA is thus considered robust for this degree of violation.<sup>4</sup>

### Main Effect Analyses

A 3 (Workplace Recreation: Physical Activity, Non-physical Activity, Absence)  $\times$  2 (Gender: Male, Female) between-participant factorial ANOVA was conducted on productivity.<sup>5</sup>

Findings revealed a significant main effect of workplace recreational activities on work productivity,  $F(2, 419) = 25.11, p < .001, \eta^2 = .56$ . However, there was no significant main effect of gender emerged,  $F(1, 419) = 1.82, p = .586, \eta^2 = .07$ . This indicated that overall male ( $M = 5.8, SD = 1.1$ ) and female employees did not differ in productivity ( $M = 5.2, SD = 1.3$ ).

### Main Effect Comparisons

To follow up the main effect of workplace recreation<sup>6</sup>, three pairwise  $t$ -tests were conducted to compare the main effect of workplace recreation, each evaluated at  $\alpha = .05$ . Results revealed that employees who did not participate in any recreational activity ( $M = 3.9, SD = 1.2$ ) displayed significantly lower productivity than those who participated in the non-

**Commented [KC1]:** 1. *Italicise* English letters.

2. Report exact  $p$ -values up to 3 decimal points. Except when output says " $p = .000$ ", report it as " $p < .001$ ", or " $p = 1.000$ " then report it as " $p > .999$ ".

**Commented [KC2]:** 3. Normal  $z_s$  &  $z_k$  must fall within the range of  $\pm 1.96$ .

**Commented [KC3]:** 4. Justify why you continued to use ANOVA to analyse the heterogeneous data.

**Commented [KC4]:** 5. Mention the analysis design.

**Commented [KC5]:** 6. Do follow-up analysis (pairwise comparison) only for (a) the **significant** main effect and (b) the IV with more than 2 levels (i.e., here, physical activity vs. non-physical activity vs. absence).

physical recreational activity ( $M = 5.5, SD = 0.9$ ),  $t(419) = -16.67, p = .001, 95\% CI [-18.98, -11.16]$ <sup>8</sup>, or in the physical recreational activity ( $M = 6.4, SD = 0.7$ ),  $t(419) = -6.87, p < .001, 95\% CI [-7.72, -5.44]$ . Likewise, employees who participated in the non-physical recreational activity showed significantly lower productivity than those who participated in the physical recreational activity,  $t(419) = -5.13, p = .002, 95\% CI [-7.75, -2.50]$ . In addition, results revealed a significant interaction effect between workplace recreation and gender,  $F(2, 419) = 5.11, p = .011, \eta^2 = .22$ .

### Simple Effect Analyses<sup>9</sup>

This was followed up by performing simple effect analyses of workplace recreation at each level of gender.<sup>10</sup> Findings revealed a significant simple effect of workplace recreation for males,  $F(2, 419) = 28.56, p < .001, \eta^2 = .48$ , but not for females,  $F(2, 419) = 0.70, p = .456, \eta^2 = .03$ . Therefore, female employees in the physical recreational activity ( $M = 5.9, SD = 0.8$ ), the non-physical recreational activity ( $M = 5.7, SD = 1.1$ ), and the absence ( $M = 5.3, SD = 0.8$ ) conditions did not differ in work productivity.

### Simple Comparisons

To follow up the simple effect of workplace recreation among male employees<sup>11</sup>, three simple comparison analyses (planned pairwise  $t$ -tests) were performed, each evaluated at  $\alpha = .05$ . Males who attended the physical recreational activity displayed significantly higher average productivity ( $M = 6.6, SD = 1.3$ ) than males who attended the non-physical recreational activity ( $M = 5.4, SD = 0.9$ ),  $t(419) = 8.01, p = .008, 95\% CI [6.01, 9.71]$ <sup>12</sup>, and males who did not attend any recreational activity ( $M = 5.1, SD = 1.4$ ),  $t(419) = 2.38, p = .001, 95\% CI [1.43, 3.87]$ . However, there was no significant productivity difference in males who attended the non-physical recreational activity and males who did not attend any recreational activity,  $t(419) = 0.37, p = .135, 95\% CI [-1.25, 2.77]$ .

**Commented [KC6]:** 7. Hand calculate  $t$ -values by

$$t = \frac{\text{Mean Difference}}{\text{Std.Error}}, \quad df = df_{\text{Error}}$$

**Commented [KC7]:** 8. Again, SPSS does NOT provide CIs for  $t$ -values. Hand calculation can be done using the "Multiple Comparisons" table (in SPSS output) by

$$LL = \frac{\text{Lower Bound of Mean Difference}}{\text{Std.Error}}$$

$$UL = \frac{\text{Upper Bound of Mean Difference}}{\text{Std.Error}}$$

**Commented [KC8]:** 9. Follow up effect of the focal IV **at each level** of the other factor. Do Simple Effect Analysis only if the interaction effect is **significant**.

**Commented [KC9]:** 10. Always check your Testing Hypothesis (H1) to identify the focal IV (in this example, the focal IV is Workplace Recreation — not Gender).

**Commented [KC10]:** 11. Conduct follow-up analysis (pairwise comparison) only if (a) the simple effect is **significant**, and (b) there are more than 2 levels to compare (i.e., physical activity vs. non-physical activity vs. absence). *Note:* Do NOT follow up *non*-significant simple effect!

**Commented [KC11]:** 12. Look at the **Main Effect Comparisons** for how to hand calculate  $t$ -values and their CIs in page 2.